

HOST

LK INSURANCE SERVICES

Brokerslink Affiliate















Brokerslink





Brokerslink

Alliant Overview & 2024 strategy

Adrian Lo, Vice President Alliant



















Alliant Overview April 8, 2024

The More Rewarding Way to Manage Risk

Alliant Insurance Services www.alliant.com



Alliant Insurance Services

One of the Nation's Leading Brokerage Firms

- Industry-leading specialty P&C operations
- Forward-thinking employee benefits operation
- Expanding middlemarket P&C business
- Broad and diverse program administrator

\$4.2B

\$37B

In premium*

7,000+ Alliant | 5,500+ Confie

12,500+

Employees

Offices Nationwide

M&A capabilities and track record Flat management structure comprised of insurance industry experts Proprietary programs that leverage our expertise, scale, and volume

Best-in-class organic growth

Alliant Ownership

52%

Alliant employees

48%

Institutional investors

Alliant One

Analytics | International | Large & Complex/Alternative Risk | Modeling Carrier Management

Alliant One - P&C Team Directory

Peter Arkley President

Alex Littlejohn Managing Director

Karen Perez **Executive Assistant**

Alliant P&C Carrier Management

Regional Carrier Management*

Financial & Data **Analytics**

Large & Complex Analytics Property & Casualty

International

Joe LaRocco

Carrier Management

Max Demery

Tim Wei, Actuary

Leslie Parker Property

Jeannette Gonzalez International

Amery Vasso

Gina Wachtel Central Carrier Management

Karen Perez Flood Desk Manager

Tools & Tech

Ervin Mrishaj

Business Analyst Lead

Data Analyst

Open Position, **Actuary**

Marianne Hwee Property

Kathleen Schimmenti International

Stephanie Hagan Carrier Management & Casualty

Carrier Jennifer Mendenhall Northwest Administration**

Erica Timpanaro, Sr Business Analyst

Mackenzie Piatowski Property

Stephanie Hagan

Rich Malone**

Estela Lusky Service & Deliverables Leader

Adrian Lo

Risk Management

Leader

Richard Stark

Project Placement

Leader

Ashlie Caruso International

Cole Nieman

Carrier Management Sr Business Analyst

Erica Mendez Chris Donovan** Manager, Corporate East - Middle Market **Carrier Management** Schwartzenberger, Sr Business Analyst

Richard

Justin Andolina Construction/Excess Kevin Habash, Sr

Paul Bitner Account Executive International **TBD**

Patty DeCandia

Cathy Fitzpatrick** Carrier Management East - National Accounts **Business Analyst**

Alternative Risk

Business Analyst

Large Primary

Peter Kozeija International

Modeling

Market Security**

CJ Webberly

Compliance Leader

Andrew Oberreuter

West

Michelle Serra Sr. Business Analyst

Large Property Roberto Rivera Risk Finance

John Gipson **Greg Streck**** International Large Property

Ali Syed

Jason lannucci

Michelle Serra

Pete Kranz

Captive/Risk Finance

Alliant Insurance Services



Alliant International serves as international subject matter experts for both Alliant Americas and Alliant Specialty

Alliant International provides centralized global insurance brokerage services to help our clients manage, coordinate, and administer their global insurance programs while providing local "boots on the ground" service and support for their operations throughout the world.

- 40-person team of international insurance professionals serving US Multinational Clients, Project-Specific Foreign Placements, and Reverse Flow business for Global P&C and EB Multinational Programs
- Coordinates global insurance brokerage services in 130+ countries
- Advises on compliance with local laws and regulations
- Structures local fronting and reinsurance as needed
- Manages foreign vendor payables and EPIC protocols



US Multinational, Project Specific, and Reverse Flow

Alliant International brokers place insurance for US multinational companies, for project-specific construction, energy, food, hospitality, manufacturing, real estate, and retail exposures, and for reverse flow business

Our international team coordinates directly with our Alliant Americas and Specialty colleagues to structure and place Property & Casualty insurance globally in compliance with local regulations and coordinates local fronting and reinsurance

The international team has key relationships with insurers in Mexico and in the Caribbean territories to maximize capacity and reduce frictional costs on large placements



The More Rewarding Way to Manage Risk



Brokerslink

Handling international business in Hong Kong SAR & China

Claire Lee, Assistant Account Director, Nova Insurance Consultants

















Handling International Business in Hong Kong and China

Part 1





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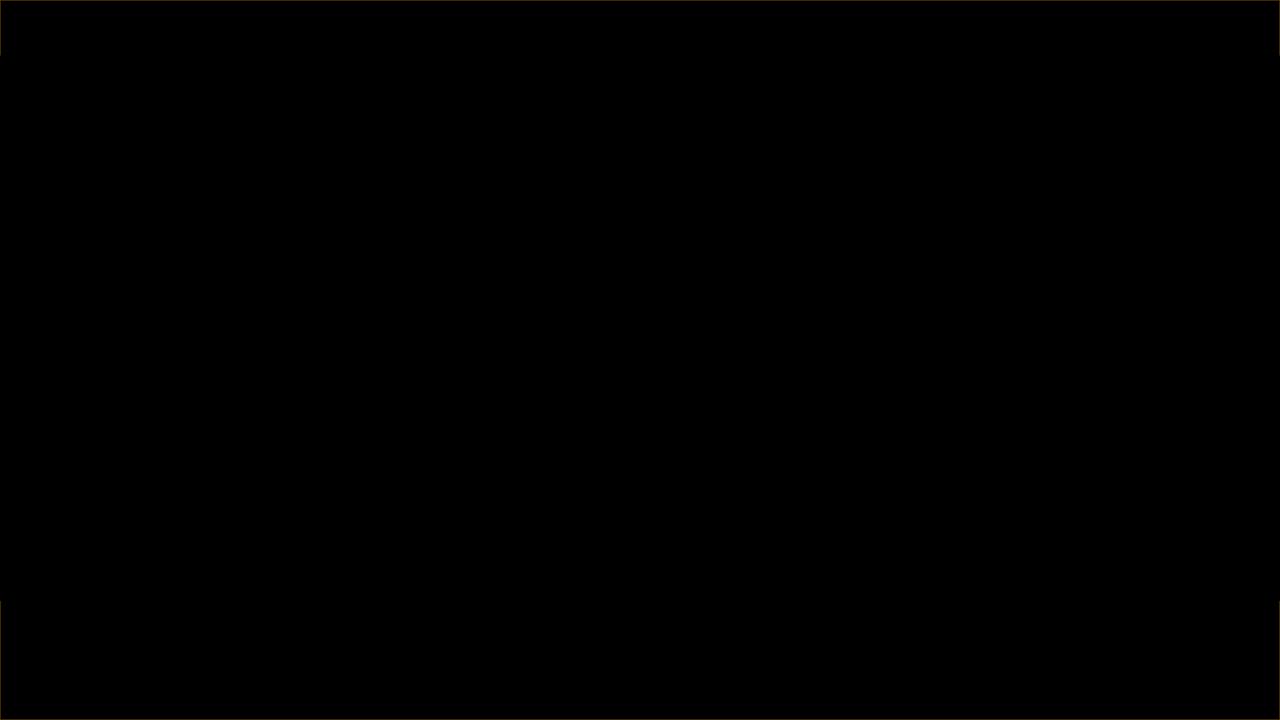
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NOVA's Update

- Nova is ranked as the largest local general insurance broker in Hong Kong and one of the top 5 by revenue, according to Frost & Sullivan in September 2023.
- Nova Hong Kong acquired 100% stake of Beijing Nova to further expand the insurance solution business on 01 February 2024. Proposed Acquisition is RMB143,000,000 (equivalent to USD19,770,900)
- Operation Insurance Program for Kai Tai Sports Park (contract sum HK\$3 billion) will commence in June 2024.
- Hong Kong Office Space Expansion to recruit more staff.
- New office in Suzhou will be opened soon.
- We provided 3179 hours Training and Development sessions to our staff in 2023.
- Participated 25 social voluntary events and granted 9 company awards in 2023.





NOVA's Update







NOVA's Update

- Manpower Developer Award Scheme (ERB)
- Nova had awarded the "15 years Plus Caring Company Logo
- Happy Organization Label Scheme
- BARRIER BUSTERS
- "ESG Pledge" Scheme
- Joyful@Healthy Workplace Best Practices Award (Enterprise) Outstanding Award
- Mental Health Friendly Organization Award (Enterprise) Certificate of Attainment
- Employment Friendly Charter
- Partner Employer Award









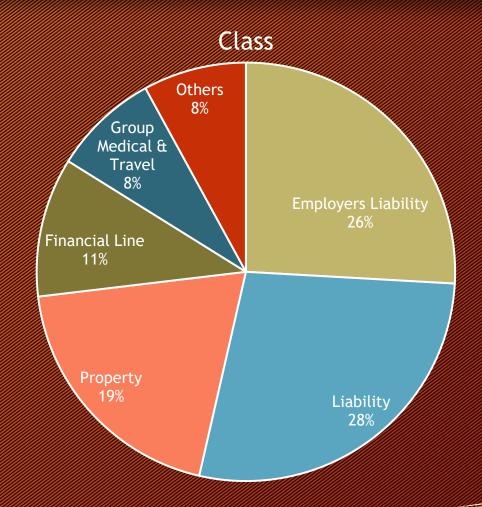
新城之健康好心情





Brokerslink's Account Analysis

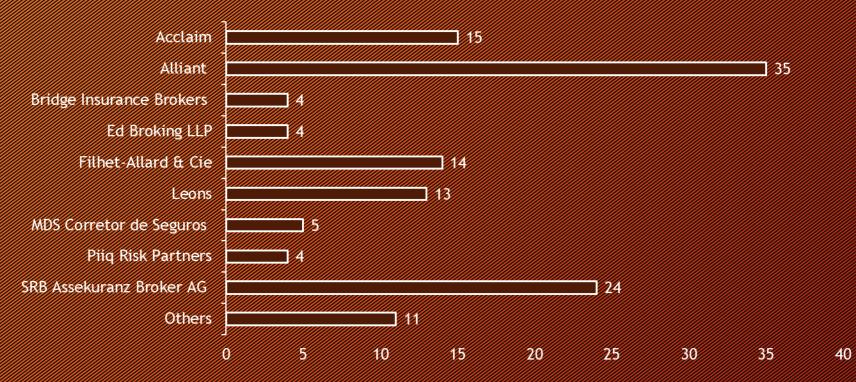
HK & China Accounts referred: 129 Gross Premium ~HKD30M Year 2023





Brokerslink's Account Analysis

Brokerslink's Member



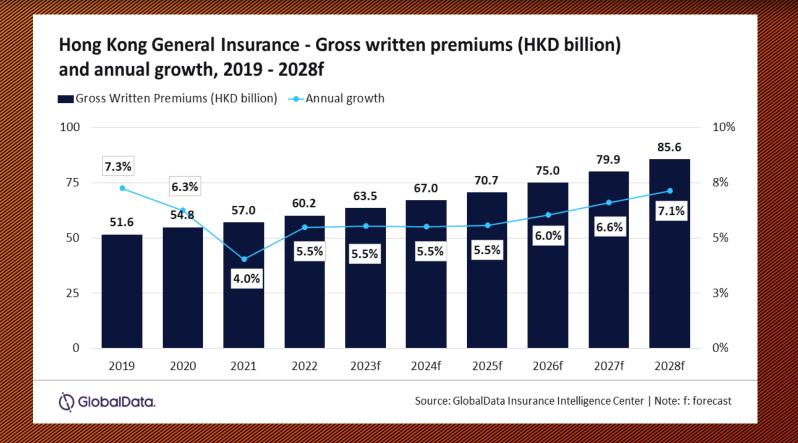


Top 20 Ranking By Insurance Premium Volume

Rank	Country	Total premium, \$mn	% change
1	US	2718699	8.1%
2	China	<mark>696 128</mark>	6.1%
3	Japan	403 592	-2.6%
4	UK	399 142	16.7%
5	France	296 380	24.0%
6	Germany	275 779	5.9%
7	South Korea	193 008	1.5%
8	İtaly	192 481	11.5%
9	Canada	161 289	15.8%
10	India	126 974	13.5%
11	Taiwan	113 423	0.1%
12	Netherlands	92 986	5.7%
13	Spain	73 571	9.4%
14	Australia	72 576	15.5%
15	Hong Kong	72 227	<mark>-1.0%</mark>
16	Ireland	64 696	31.3%
17	Brazil	62 082	7.2%
18	Switzerland	57 793	1.2%
19	South Africa	51 215	24.6%
20	Luxembourg	48 287	30.9%



Hong Kong General Insurance - 2019 To 2028



Market Dynamics And Practices - Hong Kong

- Very competitive market as at 31 December 2023, there were 161 authorised insurers and 810 brokers in Hong Kong.
- 2. NatCat Hong Kong's insurance industry received a total of HK\$1.9 billion (US\$243.6 million) in claims related to damage caused by a black rainstorm and Super Typhoon Saola in September 2023.
- 3. High inflation in cost components relevant for insurers, such as construction and healthcare that suggests insurers' claims and costs could rise markedly in 2024.
- Market Challenges ie. Increase regulatory requirement, changing consumer expectations.
- 5. Many financial lines underwriters based in Hong Kong available to write regional program;



Regulatory Considerations

- Hong Kong Regulator The Insurance Market in Hong Kong is regulated by the Insurance Authority (IA).
- 2. Capital Requirements: HK\$500,000 for Hong Kong.
- 3. Admitted policies Employees' Compensation, Private and Commercial Vehicle Third -Party Liability (Bodily Injury), Marine Third- Party Liability and Owner's Corporation Liability Insurance.
- 4. Disclosure Requirement: clear and transparent information to clients about remuneration, coverage, terms and conditions.
- 5. Levy such as IA levy (0.1%), ECI levy (10.8%) and MIB (3%);



What clients are looking for:

- Not just cost sensitive but also our understanding of the insurance market and their industry;
- 2. Contract review to meet with the compliance;
- Availability of package insurance, say for smaller operation such as office or shop, with a few sections of coverages at competitive premium;
- 4. To propose on uninsured risk exposures and emerging risk such as cyber risk in addition to what they are looking for.
- 5. Client Engagement.



BrokerLink's Account Analysis - Pure Local

Insured: Auric Pacific Group Limited

- Subsidiaries:
- Lippo China Resources Limited ("LCR")
- Cuisine Continental (Brand: Delifrance, Chatterbox Café)
- Manufacture, wholesale, and distribute food and consumer goods.
- Require to set up compulsory Employees' Compensation insurance in HK



Brokerslink's Account Analysis - Outward

Insured: Tristate Holdings Limited (HKEX: 0458)

- Focus on garment manufacturing, brand product distribution, retail and trade. The brands including "Nautica"
- Products including: Marine Cargo, Property, Fire & perils, General Liability, Group Personal Accident, Group Travel
- Countries involved: China, Taiwan, Japan, Thailand, Vietnam, Myanmar
- Brokers Involved: TW, Cornes, APRC, Aegis

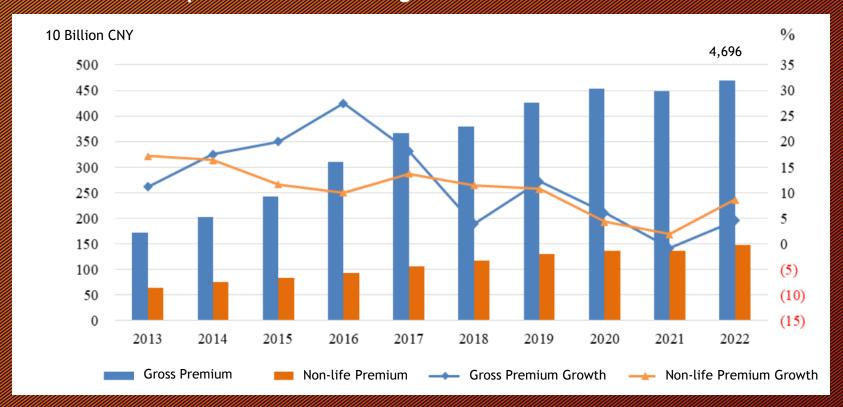
Handling International Insurance Business in China

Part 2



China's Insurance Market

• Gross written premium and annual growth in China





Key Players - Insurers



The number of registered insurance companies in China has steadily increased in the last decade.

As of the end of 2022, there were 237 insurance companies, including: 13 insurance groups, 88 property insurance companies, 75 life insurance companies, 10 pension insurance companies, 7 health insurance companies, 33 insurance asset management companies, 7 reinsurance companies, and 4 other companies.

After 2017, supervision has become increasingly strict, insurance licensing approval is in a tightening state, and the number of insurance companies in China has stabilized.

Source: National Financial Regulatory Administration



Key Players - Professional Insurance Intermediaries



As of the end of 2022, there were 2,604 professional insurance intermediaries nationwide, including: 1,733 professional insurance agencies, 494 insurance brokers, and 377 insurance adjusters.

The professional insurance intermediaries achieved CNY722.5 billion in premium income, accounting for 15.28% of the country's total premium income, up 16.33% year-on-year.

Source: National Financial Regulatory Administration



Regulatory Framework in China

Insurance Regulatory Authority

1998
China Insurance
Regulatory
Commission (CIRC)

China Banking and Insurance Regulatory Commission (CBIRC)

2018

2023

National Financial Regulatory Administration

China Insurance Industry Association (CIIA)



Key Regulatory Issues

Capital Requirement of a Broker Company: RMB 50 million

Admitted Policy

Insurance Law of the People's Republic of China

Article 7 Any legal persons or other organizations within the territory of the People's Republic of China that need insurance coverage within the People's Republic of China shall, for the purpose thereof, apply to insurance companies established within the territory of the People's Republic of China.

Market Behavior Regulation

Prohibition of unfair competition, consumer protection, risk management, disclosure requirements, anti-money laundering

Tax: 6% value-added tax



Compulsory Insurances

Social Security Insurances

Social Security Insurances	Description	
Social Pension Insurance	 Pays a monthly pension to retired employees in China who have made more than 15 years of contributions 	
Social Medical Insurance	 Covers one's actual medical expenses through reimbursement for certain proportions 	
Social Maternity Insurance	 Covers one's actual maternity-related medical expenses through reimbursement for certain proportions and the employee's wage for a maternity leave 	
Social Work-Related Injury Insurance	 Covers medical expenses and financial compensation for the employees who suffer from work-related injuries or occupational diseases 	
Social Unemployment Insurance	 Covers qualifying employees who become involuntary unemployed Provides minimum living allowance and vocational guidance and training 	

Vehicles' Mandatory Liability Insurance

civilian explosives, metal smelting, and fishery production)

Safe Production Liability Insurance for the Eight High-risk Industries (including mining, hazardous chemicals, fireworks, transportation, construction,



BrokerLink's Account Analysis - Inward

- Insured: D\u00e4twyler Holding Inc. (Referred by SRB)
- China's 5 subsidiaries Anhui, Suzhou, Wuxi, Dongguan, Yantai
- Business Nature: Focus on high-quality, system-critical elastomer components and hold leading
 positions in attractive global markets such as Healthcare, Mobility, Connectivity, General
 Industry and Food & Beverage.
- Development, design and production of cables and related components/ Manufacture and sale
 of rubber products for automobile brake systems and other components and etc.
- Countries Involved: Swiss, China, Korea, India, Germany, USA, Brazil, Netherland



Brokerslink's Account Analysis - Pure Local

- Insured: Interplex (Referred by Acclaim)
- China's 10 subsidiaries Shanghai, Hangzhou, Suzhou, Huizhou, Dalian
- Premium:
- CNY 370,000 (Global CGL+CARGO)
- CNY 1,120,000 (Local Standalone PDBI)
- Business Nature:
- Designing and manufacturing interconnect and mechanical products

Opportunities for Incoming and Outgoing Business

Incoming

- Medical insurance has seen substantial growth due to China's aging population and increasing middle class, while health insurance is on the rise due to the growing awareness of health and wellness.
- Penetration Opportunities: Employee's Benefits Insurances, Employer's Liability Insurance
- Technology and Innovation: Chinese consumers are increasingly tech-savvy, expecting digital platforms and mobile applications for policy management and claims processing.

Outgoing

 Belt and Road Initiative: large enterprises take the dominant position, while SMEs are accelerating their pace of going overseas with the support of policies and markets.



Q&A

THANK YOU



Coffee break



















Trade Credit practice Win local and global credit insurance business

Anne Collette, Business & Partnerships Director **Dongmin Lee**, Head of Financial Risks, LK























Global Reach: Expand TCI services globally to reinforce Brokerslink partners & affiliates's offering in key markets.



Expertise: Develop deep understanding of TCI to elevate industry knowledge and expertise.



Innovation: Drive new solutions in TCI practices to address evolving market needs and client expectations.



Customer Loyalty: Strengthen financials of client companies to maintain business.





Core Ambassadors



Miguel Carranza
Vice President One Source
Risk Management/Alliant
Insurance Services







Phillip Krinker
Executive Director of
MDS CredRisk
Seguros





Frantz Bouchereau
Director of Client
Relations Filhet-Allard
Crédit



Dongmin LeeVice President / Head of
Financial Risk Solution
Team of LK











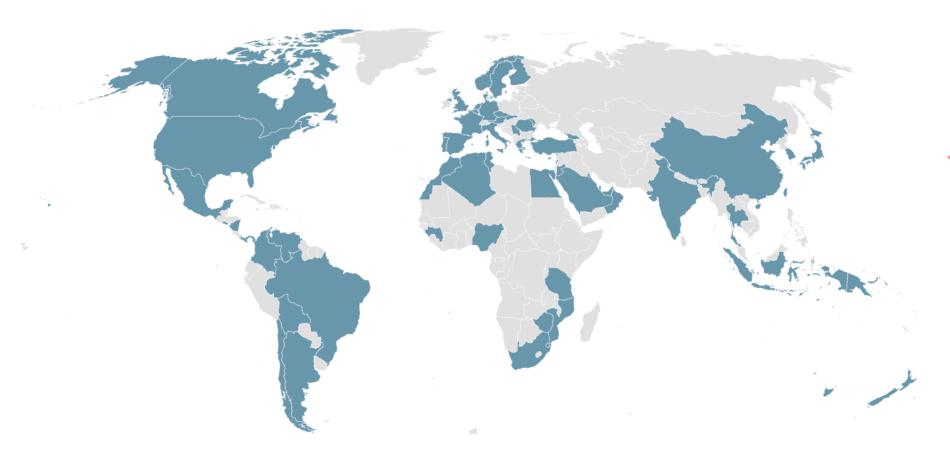


Key Regions: Our Core Team covers each global region: North America, LATAM, EMEA, APAC.









+800 million USD

premiums placed in trade credit and political risk by **Brokerslink brokers**

All information is based on the network survey and internal assessment.



TCI Practice – Strategic Roadmap

Kick-off with Core Team

Done 22.12.23

Global TCI Survey:

Launched 11.01.24

Strategic Global Carrier:

In **Progress**

Prospects and Opportunities:

In **Progress**

TCI Academy:

In **Planning**

TCI Development Kit:

In **Planning**



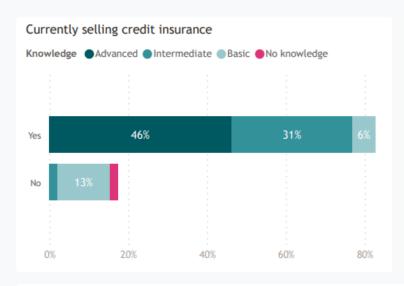


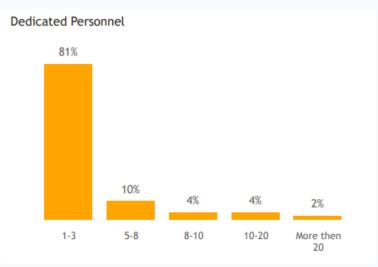


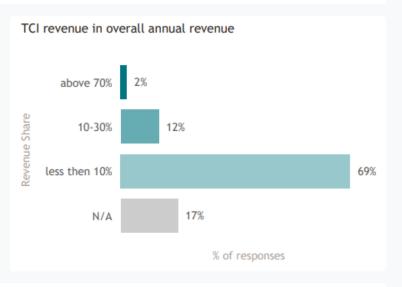


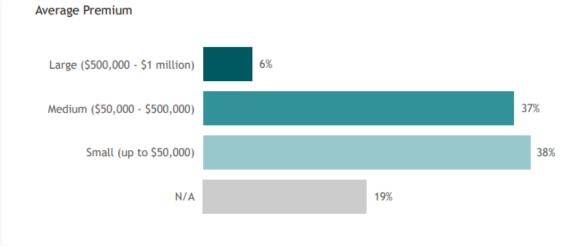
Brokerslink Trade Credit Insurance Survey – Network Overview

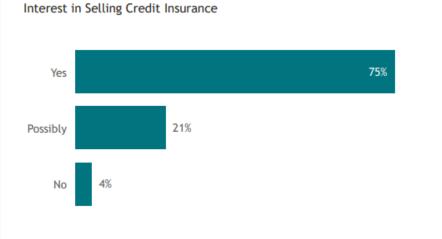








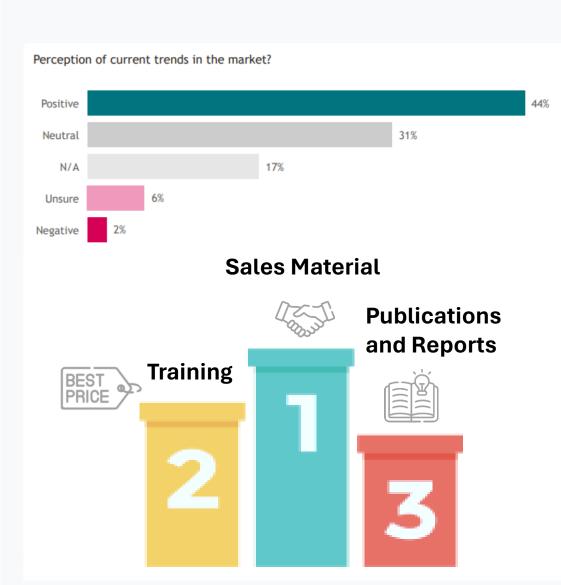


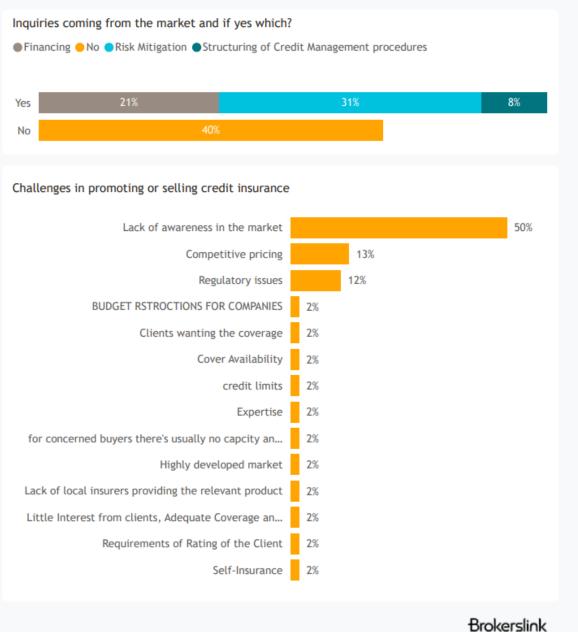






Market



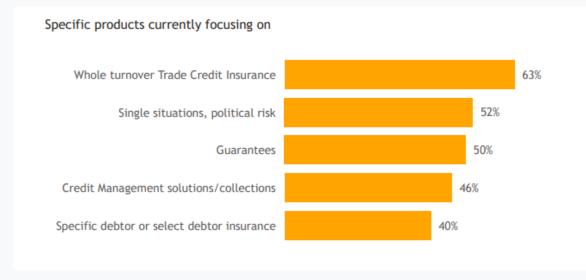


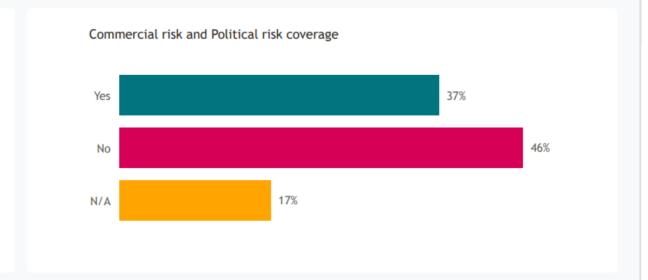


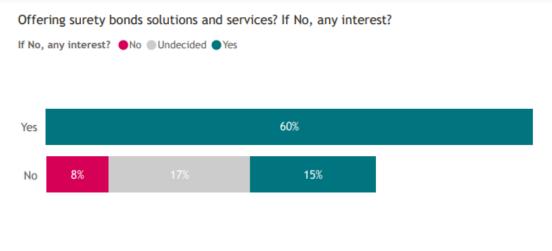


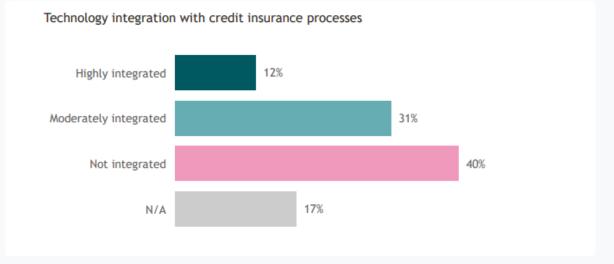


Products











The 10 best prospecting sectors

- 1. Retail
- 2. Electronics
- 2. Agriculture
- 3. Chemicals
- 4. Packaging
- 5. Iron & Steel

- 6. Pharmaceutical
- 7. Paper & Pulp
- 8. Food & Drink
- 9. Financial Institutions
- 10. Textile





The ideal size of company to prospect

1. Corporate

2. SME - (Small and Medium Size Entities)

3. Local companies

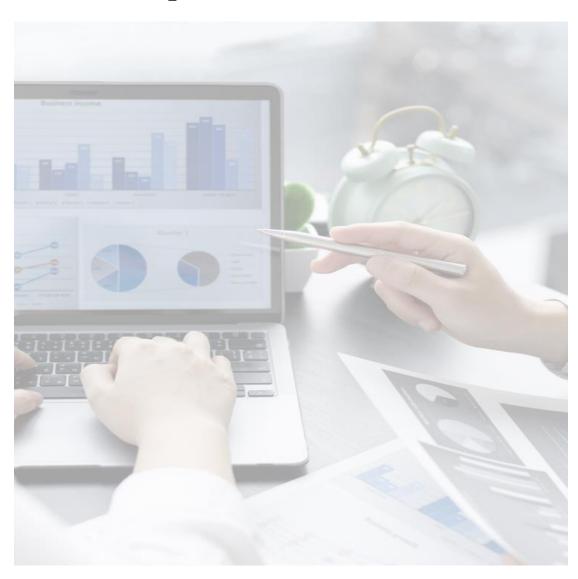
4. Global companies

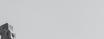




Offer the right trade credit product

- Domestic credit insurance.
- Export credit insurance.
- Political risk insurance (PRI).
- Single risk insurance.
- Credit information.
- Debt collection.
- Factoring or Forfaiting.







Offer the right carrier for your client needs

- Allianz Trade / Euler-Hermes (WTO) (XOL) (TU)
- AIG (XOL) (TU)
- Atradius (WTO) (XOL) (TU)
- CESCE (WTO) (XOL) (TU)
- Chubb (XOL) (TU)
- Coface (WTO) (TU)
- SGIC (WTO)
- K-sure (WTO)
- Sino-sure (WTO)
- Others...

- Whole Turn Over (WTO)
- Excess of Loss (XOL)
- Top Up (TU)







6 reasons why your client should buy trade credit insurance

- 1. Receivables are one of the **most valuable assets** on the balance sheet
- 2. Well-regarded by auditors/rating agencies/shareholders/banks/investors
- 3. Normal business expense that can avoid serious balance sheet damage
- 4. Increase sales to existing & new customers without increasing exposure
- 5. Respect local legislation "non admitted"
- 6. Get paid and leave collections to insurer





What separates Brokerslink from the competition?

- Few global trade credit networks
- Local service, global reach
- 2- or 3-year programs
- Profit sharing
- Buyer volume & strategic partnerships with carriers
- Higher credit limits on buyers
- Efficiency in management, reporting and centralizing information





TCI Deliverables 2024

- Create a Business Strategy for Global Trade Credit Accounts
- Global Trade Credit institutional presentation
- Global marketing material
- Select global accounts to target
- Multinational commercial negotiations with Global Trade Credit Insurers
- Standard questionnaire to be used by all local offices
- Template SLA Service Level Agreements
- Training sessions with professionals
- Surveys for business intelligence



APAC TCI Ambassador – Questions & Answers

- 1. Korean companies exporting to India: TCI new potential?
- 2. TCI market practices & insurer capacity in Korea?
- 3. Brokerslink Trade Credit Practice offering global growth?
- 4. Loss, Claim & Price evolution in the APAC region?
- 5. Your support & engagement with the local brokers across APAC?

Dongmin Lee, Head of Financial Risks, **LK**dongminlee@lkins.co.kr